



DEPARTMENT OF THE ARMY  
Headquarters, 5<sup>th</sup> Brigade, 4<sup>th</sup> Region (ROTC)  
2421 Dickman Road, Suite 80  
Fort Sam Houston, Texas 78234-5080

ATOD-E

13 September 2002

MEMORANDUM FOR All Apache Brigade Personnel

SUBJECT: Brigade Policy Memorandum 3 – Cadre-Student Relationships

1. References:

- a. AR 600-20, Army Command Policy, 13 May 2002.
  - b. Memorandum, HQ Cadet Command, Subject: Policy Memorandum 1 – Cadet Command Human Relations, 2 January 2002.
2. Chapter 4 of AR 600-20 covers several types of prohibited relationships to include persons of different ranks, drill instructor-trainee, and recruiter-recruit. I can only assume that it was an oversight that ROTC cadre-cadet relationships were not included. Look at the intent of the regulation though and you will see that in our business, it is equally unacceptable to participate in, endorse, ignore or otherwise underwrite prohibited cadre-cadet relationships. Cadet Command Policy Memorandum 1 spells out in no uncertain terms what these relationships are. This is one of the few Cadet Command policy memoranda that I felt strongly enough about to have a similar policy at the brigade level. Cadre must always exhibit professional personal conduct that reflects favorably on themselves, their organization, their institution, Cadet Command and the United States Army.
3. This policy is punitive in nature and may result in adverse action under the provisions of the Uniform Code of Military Justice and/or adverse administrative action.

A handwritten signature in black ink, reading "David A. Ahrens".

DAVID A. AHRENS  
COL, FA  
Commanding

CF:  
5<sup>th</sup> Bde Battalion Commanders  
Each JROTC DAI and SAI  
Fourth Region HQ, ATOD-ZB